## Rank-in-Person at NGA

Nolan Welle, Chief of Talent Management 03 March 2016

The overall classification of this presentation is: UNCLASSIFIED

Classified by: Derived from: Declassify on:



## Rank-in-Person at NGA

## Part of a Talent Management System

An element of the talent management approach under Career Services construct

Dependent on:

- Workforce Planning
- Recruitment
- Career Development
- Assignments





## **Transition to Rank-in-Person**

### **Rank-in-Position**



One person = one position

Opportunities are based on available vacant position

Organization-driven decisions

Promotion criteria based on specific position requirements

### Rank-in-Person

- Multiple candidates = multiple opportunities
- Annual process executed by Career Services
- Standardized evaluation process enables objectivity and consistency
- Corporate promotion criteria that recognizes leadership, technical expertise, and mission impact





# **NGA's Design Principles**

One Agency promotion process executed by twelve Career Services

Promotion candidates evaluated against corporate promotion criteria

Recognizes leader competencies, tradecraft expertise, and mission impact

Merit-based promotion that leads to a new assignment at the higher level

Promotion opportunities based on forecasted attrition estimates and actual vacancies

Agency has validated position and work at each level



## How it works...





# **Evaluating the Program**



#### What we learned ....

- Standardized evaluation process enabled objectivity and consistency
- Open and honest feedback: giving and seeking
- Whole-person evaluation of leadership, technical expertise, and mission impact

#### What's next ....

- Implement to Pay Band 3s in FY16 –
  opening process to PB3-PB5 employees
- Integration with Career Service activities
- Continued communications





